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20 July 1979

MEMORANDUM FOR: Deputy Director for National Foreign Assessment
National Intelligence Officer for Strategic Programs
Director of Strategic Research
National Intelligence Officer for Conventional Forces

FROM: Director of Central Intelligence

SUBJECT: Different Approach to Analysis

1. I wonder what your reactions are to Michael Howard's lead article in the summer issue of Foreign Affairs (attached). Perhaps after you have had a chance to look at it we can get together to talk about it.

2. His thesis tells us that we're doing analysis in too compartmented a way: i.e., (a) divorcing strategic from conventional warfare; and (b) looking only at the technical aspects of strategy.

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Attachment a/s

article filed "Michael Howard" file

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